

*This is to certify that*

**N Balakrishnan**

*having satisfied the requirements of  
the Institute was admitted as a*

**Member**

*In witness whereof this certificate  
is issued under our hand and seal  
this **4th** day of **December, 1998***



A handwritten signature in black ink, appearing to read 'T. S. Cheng', located to the right of the red seal.

Chairman of the Board

A handwritten signature in black ink, appearing to read 'W. S. Ho', located below the signature of the Chairman of the Board.

Chief Executive